

Making A Difference 2013-2014

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OUR CARIBBEAN

Known for its abundance of natural resources, rich culture, and heritage, the Caribbean is a diverse region with so much to offer—yet one that needs to be nurtured and protected. While the strength of its people is one of its greatest assets, many of its communities face innumerable challenges, which prevent the region and its residents from flourishing.

The Sandals Foundation, the non-profit arm of Sandals Resorts International, was created to help make a difference in the lives of our people. The culmination of more than 30 years of giving back to the communities where Sandals Resorts International operates, the Sandals Foundation undertakes sustainable initiatives under the pillars of Education, Community and Environment.

¥ Saint Lucia. ★ Barbados E Grenada

PRESIDENT'S MESSAGE



Our work within Caribbean communities continues to It feels like it was only yesterday that we published our last annual report. Regardless of how quickly a year have a lasting impact. I'm grateful to everyone who, like passes for those of us lucky to be busy with professional us, believes in this beautiful little corner of the world, and personal lives, to the less fortunate, a year can sees the potential of its people and has played a role in the numerous accomplishments we have achieved over seem like a lifetime. A year without the chance to earn a meaningful living, to educate oneself or one's children, to the past 12 months. As cliché as it may sound, we simply live in fear of crime or to simply live without the chance cannot do the things we do without your support and on to develop can feel like all the time in the world. behalf of us all, thank you for believing.

It was one of the reasons that the Sandals Foundation was created in the first place – to use the strength of the Sandals brand to overcome some of the issues that we face in the Caribbean. We know that there are never any quick fixes when one is looking to raise up an entire region to new heights, and this past year, the Sandals Foundation's fifth, represents yet another fantastic milestone in a long journey. Another year of making a difference in people's lives, one day at a time.

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Regards,

Adam Stewart President of the Board Sandals Foundation

DIRECTOR'S MESSAGE



Our Promise, Our Caribbean was the pledge we made five years ago to give back to this region and to ensure we made a meaningful impact on the people that make it a special place.

As we celebrate our fifth anniversary, I am extremely proud of the dedication of our team members, the visitors to our beautiful islands and the commitment of our partners. You have provided support for sustainable change in the

areas that impede the region's development and the future we envision for our children.

This year we implemented over 75 projects impacting 60,247 people. In this report, you will read about initiatives and partnerships that are highlights in our journey to date. Project Sprout for example, tackles specific issues in Jamaica that affect our children's ability to transition from infant to primary schools. This programme supplies the tools and creates the appropriate environment for children to reach their developmental milestones.

As we work in tandem with national education goals, we have secured partnerships that provide schools with literacy support by giving them the relevant tools. For example, Hands Across The Sea provides Eastern Caribbean children with fully-outfitted libraries to further their reading and comprehension skills.

Our commitment to our communities is rooted in our drive to help implement new programmes that will improve the quality of our people's lives. The SickKids-Caribbean Initiative now offers a new healthcare option to children with cancer – a telemedicine room located in Saint Lucia, which facilitates real-time long-distance consultations and medical collaborations.

To secure our region's future, we treat the environment with utmost importance. Its preservation and protection plays a major role in our quality of life. We expanded our outreach efforts to include turtle protection in Antigua and the endangered Grenada Dove in Grenada. The Sandals Foundation's approach to the environment is a holistic one; we strive to protect our environment and to promote stewardship among children, who are being entrusted with its care. Through our programmes, we have provided 2,370 children with hands-on environmental outreach experiences.

Our work is not possible without our partners. We are eternally grateful to everyone who has worked alongside us. As you read through these pages, feel proud of what you have helped to make possible. Together, we are making a difference.

Regards,

Heidi Clarke

Heidi Clarke Director of Programmes Sandals Foundation



and lead happy, healthy lives."

Heidi Clarke, Director of Programmes, Sandals Foundation



Making A Difference

• 55 Locally Supported Schools 136 Scholarships Awarded 946 Teachers Trained 63 Computer Labs Built · 24 Childrens Homes And Infirmaties Supported 132,603 Books Donated 857 Computers Donated 2 Marine Sanctuaries Created 9.814 Trees Planted 4.812 Cats And Dogs Spayed And Neutered 155.280 People Impacted By Our Healthcare Initiatives 97.800 People Gained Access To Dental And Eye Care

SANDALS FOUNDATION: OUR MISSION OUR PROMISE

The Sandals Foundation is a 501(c)(3) non-profit organisation launched in March 2009 to continue and to expand upon the philanthropic work that Sandals Resorts International has undertaken since it opened its first resort in 1981.

OUR MISSION

The Sandals Foundation works to fulfill the promise of the Caribbean community through investment in sustainable projects in Education, Environment and Community, which improve people's lives and preserves our natural surroundings.

OUR PROMISE

The promise that we have made to the Caribbean community is fulfilled every time a child learns to read, when a new community centre opens its doors or when our neighbours come together to preserve and protect our natural resources.



OUR PARTNERS

We know that we can achieve more with the help and support of

our friends. That's why we're proud to work side-by-side with our non-profit and corporate partners, travel associates, government agencies, team members, volunteers, individual donors and the local communities across the eight islands where we operate to make a lasting difference.

PARTNERS

- Air Canada Vacations
- American Airlines
- Antigua and Barbuda Paralympic Committee
- Antigua Sea Turtle Conservation
- ATL
- Bahama Food Services
- Bahamas Urban Youth Development
- Beaches Resorts
- Bluefields Bay Fishermen's Friendly Society
- Camp Grow
- Caribbean Producers Jamaica
- CARIBSAVE
- Carlson Wagonlit Travel
- Columbian Emeralds
- Committee for the Upliftment of the Mentally III (CUMI)
- Courtney Walsh Foundation
- Crayons Count
- Debate Mate
- Digicel Foundation
- DoGood Jamaica
- Don Daly Medical Mission (Nova Southeastern University)
- Early Childhood Commission Jamaica
- Ecolab
- Edna Manley College of the Visual and Performing Arts
- Environmental Awareness Group (EAG)
- Experimental Education
- First Caribbean International Bank
- Flanker Peace & Justice Center
- Flight Centre
- Food For The Poor
- Foresters
- GARD (Gilbert Agricultural and Rural Development Centre)

- Global Deaf Connection
- - Grand Pineapple Beach Resorts
 - Grays Green Community Centre
- Great Shape! Inc.

 - National Parks
 - Hasbro
 - Heart Trust NTA
 - International Spay Neuter Network
 - Island Flare Island Routes Caribbean Adventures
 - J-Wray & Nephew Jamaica Limited
 - Jamaica Environmental Trust
 - Jamaica Foundation for
 - Lifelong Learning

 - Liberty Travel
 - Loyalty One
 - Ministry of Agriculture (Environment Division and Forestry Unit) (Antiqua) Ministry of Education,
 - Youth, Sports and Gender Affairs (Antiqua)
 - Ministry of Housing, Lands, Agriculture and Environment (Antiqua)
 - Ministry of Sports (Antiqua)

- - - Ministry of Education (Jamaica)

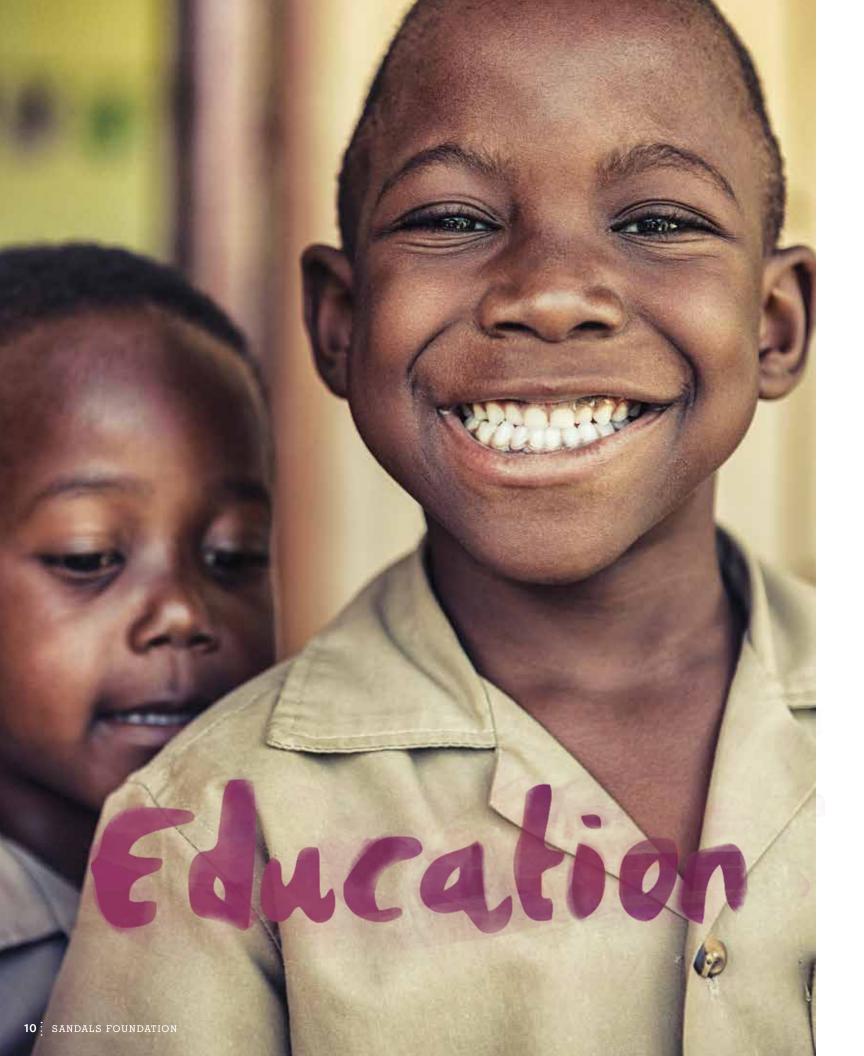
• Ministry of Forestry and

- GOGO Worldwide Vacations
- Golf Association of Ontario
- Grenada Dove Conservation
- Grenada Forestry &
- Hands Across the Sea

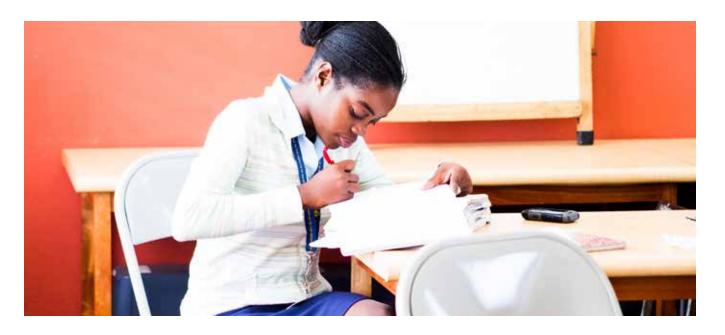
- Jamaicans for Justice

- Ministry of Agriculture and
- Fisheries (Jamaica)
- Ministry of Health (Jamaica)
- Ministry of Education (St. Lucia)
- Environment (St. Lucia)

- Ministry of Sports (St. Lucia)
- Mona Rehabilitation Foundation
- National Parent Teachers Association
- Negril Health Centre
- Operation Potcake
- PACE Foundation
- Pack for a Purpose
- Panasonic
- Population Services International
- Releaf Environmental Awareness Programme (REAP)
- RJR Communications Group
- Rural Agricultural Development Authority (RADA)
- Salvation Army
- Sandals Resorts
- Saint Dominic's Catholic Church
- Sesame Workshop
- St. Jude Children's Research Hospital
- St. Lucia Cricket Association
- St. Lucia Crisis Centre
- SuperKids Literacy Project
- Synergy Designs
- Sysco South Florida
- The Bahamas AIDS Foundation
- The Bahamas National Trust
- The Catholic Board of Education
- The Coca-Cola Company
- The Exuma Foundation
- The Jamaica Golf Association
- The Jamaica Observer
- The SickKids Foundation
- The Travel Foundation
- The University of the West Indies
- Travel Agent Giveback (TAG)
- Travel Impressions
- Unique Vacations, Inc.
- We Care for Cornwall **Regional Hospital**
- West Indies Cricket Board (WICB)
- YB Afraid Foundation
- YellowBird Foundation



We believe that education is a tool for empowerment and the key to growth. Driven by a steadfast dedication to educational development, the Sandals Foundation focuses on ensuring that the greatest opportunities are available to both children and adults in the Caribbean. Each year we undertake initiatives to promote literacy and technological advancement in schools, award scholarships, provide youth mentoring, and offer teachers skills development training, thereby, supporting thousands of people and making a difference in our Caribbean community.





EARLY CHILDHOOD DEVELOPMENT

PROJECT SPROUT

The early childhood sector is benefitting from an educational programme pioneered by the Sandals Foundation, which aims to tackle the challenges currently hindering early childhood development in Jamaica. We are committed to supporting the early childhood sector and launched Project Sprout.

Project Sprout is a targeted intervention at the early childhood level that helps children achieve their developmental milestones. In its pilot stage, it provides upgrades to school infrastructure at four Foundation adopted schools, sees to the provision of teaching and learning aids, such as books, computers and educational toys, provides early childhood specialists and social workers, and facilitates parental involvement at school and at home. Project Sprout will also undertake the construction of the West End Early Childhood Institution in Westmoreland, Jamaica.





Where parents are faced with challenges in providing adequate nutrition, we have included an agricultural component using greenhouse technology. This will provide employment in the community and provide fresh fruit and vegetables to school canteens and markets. Produce will also be sold to Sandals Resorts with profits supporting the schools' feeding programmes.

Partners include Jamaica Foundation for Lifelong Learning, HEART Trust NTA, Ministry of Education & Early Childhood Commission, the National Parent Teachers Association of Jamaica, Digicel Foundation and the Rural Agricultural Development Authority (RADA).

"Project Sprout demonstrates the commitment to education that is vital to ensure the full participation of the school community including management and administration, teachers, parents and the children who we seek to serve."

Dr. Joan Reid, Executive Director, Early Childhood Commission





BACK TO THE BASICS

with educators and U.S. Peace Corps volunteers to raise literacy levels among children.

We have previously worked together to build and equip school libraries with books at the Cedar Grove and Willikies Primary Schools in Antigua to support literacy development at the elementary level.

In Saint Lucia, our partnership has seen to the enhancement of existing libraries with new and exciting literature. It was extended to Babonneau Secondary School, Balata Primary School, Belle Vue Combined, Dennery Primary School, Richfond Primary School and Vieux Fort Public Library. The libraries are easy to use and the students themselves are appointed as librarians.

Additional libraries will be established in Saint Lucia and Grenada for the 2014 – 2015 school year.

"Thanks to Hands Across The Sea, our students' grades have consistently been on the rise. This is truly a wonderful initiative."

Terrence Fernelon, Principal, Babonneau Secondary School

Nearly 2,000 students in Saint Lucia benefitted from our partnership with Hands Across The Sea, a United States-based group that works





COMPUTER LAB CONSTRUCTION

THE TECHNOLOGY OF TOMORROW

The Sandals Foundation believes in providing the latest tools and technology to boost education at all levels. We have been able to establish computer labs with brand new computers, impacting 626 children in the Bahamas, Jamaica and Saint Lucia.

We have facilitated the construction of computer labs at the Bahamian schools of Stuart Manor Primary School, Rolleville Primary School and Forest Primary, all of which are in Great Exuma; Kings Primary School (Jamaica) and The Anglican School (Saint Lucia). The newly constructed Kings Primary computer lab and library were opened in partnership with Unique Vacations Ltd. and Loyalty One, Inc.

SCHOOL UPGRADES

We believe in empowerment through education and therefore our concentration in this sector continues with projects at our adopted schools aimed at improving literacy and numeracy through education, sports development and overall infrastructural upgrades.

• WILLIKIES PRIMARY SCHOOL in Antigua received its first music room from the Sandals Foundation to support artistic development among the students there. The room allows for in-school music classes as well as pan practice in the afternoons. The Foundation believes that music facilitates the growth, development and mental capacity of children, increasing their ability to learn in all subject areas.

• CULLODEN EARLY CHILDHOOD INSTITUTE in Jamaica was built in 2011 by the Sandals Foundation in partnership with YellowBird Foundation and local partners as one of the Caribbean's first environmentally friendly schools. It has now completed construction and opened its Infant Department.

• WINDSOR CASTLE ALL-AGE SCHOOL - Following destruction from Hurricane Sandy in 2013, the Sandals Foundation reconstructed a block of restrooms at the Windsor Castle All-Age School in Portland Jamaica. The reconstruction saw to electrical rewiring, plumbing, roofing and partitions for the restroom block.

• HAILE SELASSIE HIGH SCHOOL AUDITORIUM - The Sandals Foundation funded the refurbishment of the Haile Selassie High School auditorium in Jamaica, which has been ranked as #1 for badminton across Jamaica eight years in a row. The Sandals Foundation saw to the refurbishing of the auditorium, which houses the badminton court and creative arts sessions.

• LN COAKLEY HIGH SCHOOL - The Sandals Foundation believes that sports supports healthy lifestyles by fostering important life skills such as team participation, respect for self and others, and learning to play by the rules. The Sandals Foundation therefore believes in providing access to quality sporting facilities and equipment. This year, we were able to provide 435 children of the LN Coakley High School in Exuma, Bahamas with a newly refurbished basketball court and hoops.



omanity

It takes a village to raise a child – and the community is a family unit where this development begins. The Sandals Foundation is committed to working with communities to eliminate the causes of violence, to reduce poverty and increase accessibility to healthcare.

Through partnerships with the private and public sectors and working with dedicated community members, we have created and endorsed positive and sustainable initiatives in the places that our people call home.

KEEPING OUR CARIBBEAN HEALTHY

SICKKIDS PARTNERSHIP

The Sandals Foundation has contributed CAD\$250,000 to the SickKids-Caribbean Initiative (SCI) through our partnership with the Hospital for Sick Children (SickKids).

We committed CAD\$200,000 towards a fully-outfitted telemedicine facility at Victoria Hospital in Saint Lucia, which is used for real-time interactive conferences and medical consultation regarding patient files. Already as part of the SCI, telemedicine rooms have been opened in the Bahamas and Barbados.

The aim is for medical professionals in the Caribbean to connect with SickKids oncologists and hematologists in Canada to collaborate on files and treatment options.

The SCI is helping to build sustainable healthcare capacity by training health professionals, providing consultation and diagnostic expertise, and developing and expanding access to treatment and supportive care. Over the next four years, the Initiative will see the construction of telemedicine facilities, the development of a nursing training curriculum and the establishment of patient management tracking tools among other goals.

"I believe that children who suffer from cancer in the Caribbean should have the same access to care as children in Canada. This is why I am proud to champion this project."

Adam Stewart, Chief Executive Officer, Sandals Resorts International and President, Sandals Foundation



ST. MARY INFIRMARY

In keeping with our commitment to community development, we have partnered with a number of infirmaries to provide emotional and infrastructural support that improves the quality of life for the elderly. The Sandals Foundation undertakes projects at these infirmaries to enhance the quality of care for the elderly and help staff to carry out their duties more effectively, resulting in improved services to the residents.

The most recent project at the St. Mary Infirmary in Jamaica helped to rebuild the laundry area that needed reinforcing, electrical rewiring, tiling, repainting and the installation of new cupboards and windows.

Past projects at the St. Mary Infirmary include kitchen upgrades, assistance with landscaping and personal care, and healthy foods for its residents.



OUR YOUTH HAVE A VOICE

DEBATE MATE PARTNERSHIP

Following the success of the summer debating programme in the Flanker and Trench Town communities in 2012, the Sandals Foundation partnered with the UK-based Debate Mate to execute the 2013 summer programme and the 2013/2014 pilot programme.

Debate Mate is an educational charity dedicated to improving social mobility and aims to empower young people through debate. College students from the University of Technology and the University of the West Indies have been recruited to run after school debate clubs that teach verbal intelligence, public speaking and leadership skills. The programme also helps youth develop their confidence by expressing themselves vocally and engaging in peaceful dialogue.





"The Sandals Foundation has provided much needed support to the individuals of the St. Lucia Crisis Centre through the support of the ACES Programme which has strengthened the mission of the SLCC."

> - Antonia Jean. Managing Director. St. Lucia Crisis Center

HEALTHY SPACES

A.C.E.S. Established in partnership with community centres, the Sandals Foundation formally launched A.C.E.S. (Afternoon Care and Extended Support), which provides safe havens for young people across the Caribbean.

six and 16 years.

region.

CUMI

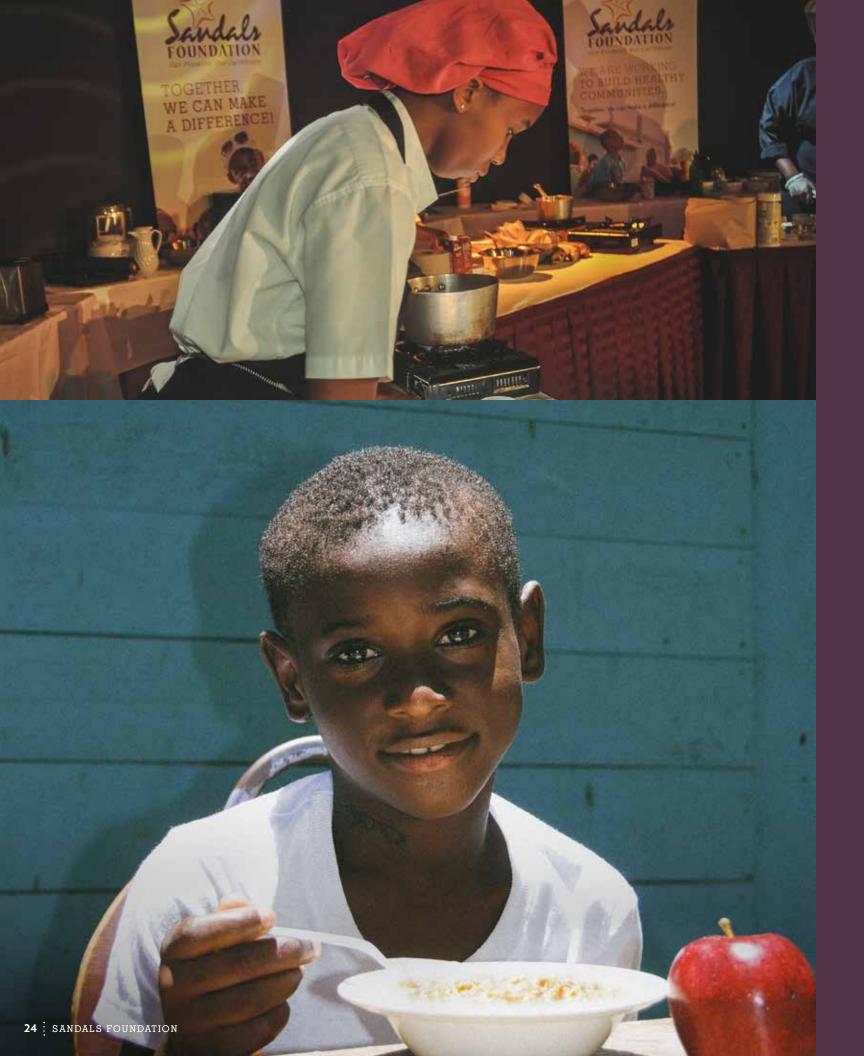


For the past two years, we have been able to offer this programme at the Saint Lucia Crisis Centre to 40 at-risk children between the ages of

A.C.E.S. not only provides afterschool homework assistance, but also facilitates guidance counselling and social activities, such as swimming and netball lessons. A.C.E.S. is helping us keep our commitment to support the overall well-being and development of the youth in our

By partnering with the Committee for the Upliftment of the Mentally III, a non-governmental organisation based in St. James, Jamaica, the Sandals Foundation has supported the rehabilitation of the mentally ill. For the past six years, the Sandals Foundation has partnered with the CUMI Come Run, an important fundraiser supporting the NGO's mandate in its promise to the Caribbean.





PROVIDING HEALTHIER **OPPORTUNITIES**

We are committed to supporting communities whose livelihoods are built around farming. By providing the tools, equipment, and training for standard agricultural practices, the Sandals Foundation is able to create additional job opportunities which not only help maintain crop quality and preservation of the environment, but also promote safety standards throughout the islands. We offer further support by educating children in schools with programmes that teach proper nutrition.

ST. DOMINIC'S BREAKFAST FEEDING PROGRAMME

The Sandals Foundation believes in providing nutritious meals for young children as a healthy diet greatly impacts our ability to learn and achieve. We were therefore pleased to partner with the Saint Dominic's Catholic Church in Barbados, in support of their breakfast feeding programme.

The programme feeds 100 students at Christ Church Girls School and Milton Lynch Primary School, ensuring that they are given a wholesome and nutritious start to their day.

CHICKEN FARMING IN TURKS & CAICOS

In support of the agriculture industry in North Caicos, the Sandals Foundation is committed to funding the construction of an 80 ft. chicken coop to help boost the production of organic poultry. The coop will be used to produce free range poultry for North Caicos as well as neighbouring Providenciales and Middle Caicos, both of which have imported more than 90 percent of their poultry in the past.

The chicken farming project will not only produces healthy food on a commercial level, but will also encourage people to use the by-products as fertilisers and avoid chemicals – an environmentally sound practice.

FOOD FIGHT

In recognising the value that Food Fight brings to youth development, for the past two years at Sandals Royal Bahamian in Nassau, Bahamas, the Sandals Foundation has provided all equipment needed for students to participate in the cooking competition, which provides full college scholarship to the winners.



We believe it is our responsibility to ensure that the crystal clear waters, white sandy beaches, marine life and tropical landscapes of the Caribbean are enjoyed by future generations to come.

The Sandals Foundation is committed to playing its part in environmental protection by raising awareness of sustainable efforts through partnerships with corporate entities, education and on-property practices.



FIGHTING FOR Survival

The Sandals Foundation has extended their environmental efforts to the beautiful Caribbean island of Grenada. The national bird, the Grenada Dove, is endemic to Grenada and sadly, critically endangered. We joined forces with the Grenada Forestry Department, Grenada National Parks and Centres, and the Grenada Dove Conservation Program to prevent further decline of the species, which has fewer than 100 birds left in existence.

The funding provided has assisted with research, outreach and educational activities. It has also contributed to refurbishing the Mt. Hartman National Park relief maps and exhibits, reconstruction of the observation tower and trails, as well as creating informational pamphlets to be used in the school education programme in Grenada.

HELPING WHERE WE CAN ON LAND AND SEA





ANTIGUA SEA TURTLE CONSERVATION

The Sandals Foundation joined forces with the Antigua Sea Turtle Project to provide much-needed equipment; research and training; as well as the funding for wardens, who monitor and guard Antigua's beaches during nesting and laying season.

Since we began our partnership, we are happy to report that an increase in the number of nests were identified compared to previous years. Additionally, one of the greatest highlights of the turtle season was the safe release of turtles that had been living in illegal captivity for many years.

APRIL MARINE AWARENESS - PRESERVING CORAL REEFS

While the globally-recognised Earth Day is celebrated on April 22 each year, the Sandals Foundation has chosen to dedicate the entire month to activities that teach and promote environmental awareness. We observed April 2013 as Marine Awareness Month, a substantial effort in exposing thousands of students and guests staying at Sandals Resorts and Beaches Resorts to some of the unique aquatic ecosystems in the Caribbean.

Sandals Resorts' Reunion Week took place in this month and opportunities were available for guests to participate in the Sandals Foundation Reading Road Trips, which carried a distinct marine theme. On Earth Day 2013, students at nine schools took part in quiz competitions, interactive sessions and dramatic presentations. These activities boosted awareness of the benefits of coral reefs to the Caribbean as well as the threats they face. In total, more than 20 outreach activities were organised across the Caribbean and featured educational trips to the Soufriere Marine Park in Saint Lucia, and the Boscobel and Whitehouse marine sanctuaries in Jamaica, among others. Antigua and Barbuda are home to four different species of sea turtles: the Leatherback, Green, Loggerhead, and Hawksbill Turtles. All of these species are endangered due to over harvesting, habitat loss, fishing practices and other human activities.

Over 200 nests were recorded & monitored and with each nest averaging 130 eggs. 26,000 hatchlings were born.





RELEAF ENVIRONMENTAL AWARENESS PROGRAMME

The Sandals Foundation partnered with the Releaf Environmental Awareness Programme (REAP) to promote environmental stewardship among students in Jamaica. REAP engages primary school children with environmentally-friendly activities through the multi-faceted LASCO REAP Competition, in the categories of art, poetry, recycling, performing arts, planting, cleanliness of school grounds and innovation. The REAP project was a part of the Sandals Foundation's Environmental Awareness Month schedule of activities, and during that time, educational materials were not only distributed to schools in Jamaica, but also throughout the Caribbean. The programme aimed to develop environmental clubs in schools in order to continue to foster environmental awareness.



ENVIRONMENTAL SCIENCE TEACHER TRAINING

As part of our ongoing pledge to the environment and teacher training, the Sandals Foundation partnered with the Catholic Board of Education and the Bahamas National Trust on a special programme focused on educating teachers on the topic of "Preserving Our Environment". The interactive session, which took place on the islands of New Providence, Grand Bahama and Abaco, trained over 240 teachers with important lessons in environment preservation which they in turn taught to 3,000 children in eight Bahamian schools.

"We have seen drastic improvements in biodiversity. It has been so noticeable that our repeat guests mention the increase in marine life since their past experience with us. Compliance with the fishermen has also been on the rise."

Jerlene Layne, Game Warden, Boscobel Marine Sanctuary







TEACHING THROUGH ART





POSTER COMPETITION

Ride To Save The Wetlands, undertaken by the Sandals Foundation in partnership with Experimental Education, made it possible for close to 5,000 children to visit the Bonefish Pond National Park to experience and learn about the mangrove eco-system. The programme ended with the Sandals Foundation's "Save The Wetlands" poster competition where students illustrated themes such as healthy mangroves, pollution and the threats of destruction these areas face, if not preserved. The Sandals Foundation sees environmental stewardship among children as an important part of the overall development of the Caribbean as a region. With this in mind, Ride To Save The Wetlands aimed to promote a greater understanding of the wetlands' importance to the environment.



Fundraising

We are priviledged to have the support of persons all across the globe who share the same passion to make a difference.

We continue to launch innovative initiatives to enhance the lives of thousands of Caribbean people.

COMING TOGETHER MAKES ALL THE DIFFERENCE

VIBES ON THE ISLAND

The Providing Access to Continued Education Programme (P.A.C.E.) is in keeping with our goal to support sustainable and holistic initiatives, and has consistently supported adolescent mothers in the Bahamas.

Over the past few years, we have maintained an ongoing partnership with P.A.C.E. in the Bahamas through the donation of computers, support for parental awareness, the provision of funding for skills teachers, and the hosting of the P.A.C.E. Foundation's annual fundraiser. In 2013, the Sandals Foundation, The Coca-Cola Company and Caribbean Bottling Company Bahamas presented "Vibes on the Island", featuring Grammy award-winning artist, Shaggy. Through this annual fundraiser in aid of the P.A.C.E. building fund, the Sandals Foundation donated US\$76,500. P.A.C.E.'s new building will become a facility that provides academic offerings, administrative and nursery services.

"Thanks to the Sandals Foundation, teen mothers in the PACE Programme have benefitted tremendously. Through this partnership, they have enhanced our efforts to help our students with a second chance at an education."

Sonia Brown, President, PACE



OUR TEAM MEMBERS

Our team members both locally and internationally are the driving force behind our Foundation. They serve our communities by volunteering on Sandals Foundation projects as well as donating to fundraising initiatives, such as bake sales and jeans days, on our properties and in our corporate offices.

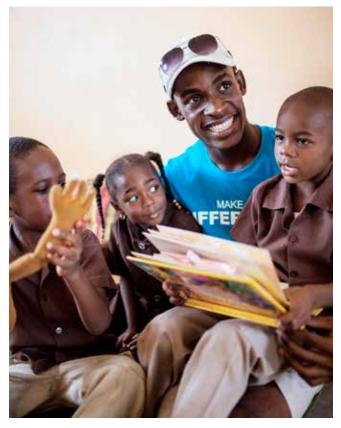
Sandals' team members across numerous divisions donate their time to give their expertise, whether it is our projects team overseeing a construction project, our IT team setting up computers in community centres or our accountants assisting schools with their budgets.

The support from our team members continues to be a vital part of the work and mission of the Sandals Foundation.



ST. JUDE'S TRIKE-A-THON

Each year, the Sandals Foundation partners with St. Jude to host the Trike-A-Thon Bahamas in aid of the St. Jude Children's Research Hospital in the U.S.A., where several children from the Caribbean have been treated. Joining a list of over 7,000 trikea-thon events in aid of St. Jude Hospital, Trike-A-Thon Bahamas was first held in Nassau in 2011. Since then, the event has raised more than US\$51,000. The young participants, who attend Lyford Cay International School and Tambearly School, bring out their riding toys each year in support of saving children's lives, capping off a week-long curriculum covering riding-toy safety.



Partnerships



The Sandals Foundation has been privileged to partner with Food For The Poor over the past five years on projects, such as the construction of the Seville Golden Preschool. The initiative supports national development goals in the

FOOD FOR THE POOR

RONA VOLUNTEERS

early childhood sector, as well as facility upgrades.

the best educational opportunities for our children.

This year, we were pleased to join their efforts during their "School Furniture Drive." The programme has been able to supply thousands of desks and chairs to public schools across Jamaica.

Working with partners to increase the capacity of our educational facilities helps to fulfill our mission of providing

Over 100 volunteers from Canadian company, RONA Inc. joined forces with the Sandals Foundation to carry out a number of upgrades to the Montego Bay Boys and Girls Club, including painting of the auditorium, kitchen, music room, reading room and restrooms. They also installed new shelving, while others worked on landscaping and with the children at Bright Beams Preschool on arts and crafts. The aim of the project was to create a space where youth can be motivated and to re-energise the organisation that has been in existence since 1939.



SUPPLYING EDUCATIONAL MATERIALS



PFAP

Our partnership with Pack for a Purpose has allowed guests staying at Sandals, Beaches and Grand Pineapple Beach Resorts to consistently donate supplies, which have created opportunities for our children's education. From pencils and crayons to books, Pack for a Purpose has helped with everything from classroom activities to stocking the shelves of school libraries. To date, 3,148 lbs. of supplies have been donated to schools in Jamaica, Saint Lucia, the Turks and Caicos islands, Antigua, the Bahamas, Barbados and Grenada.



MARIE COLE CLASSROOM

Marie Cole Primary School in St. Elizabeth, Jamaica received a brand new classroom thanks to the fundraising efforts of 18-year-old Morgan Gonzalez. Built in 1968, the school was built for 170 students. Since then, the student population has multiplied to 400 with many of the children learning inside an old bus that was transformed into a makeshift classroom. Ms. Gonzalez saw the need for a new classroom and in 2011, launched her efforts to raise money for the cause. By 2013, the classroom was handed over, and fittingly named "The Morgan Room".





PROJECTS **ON THE HORIZON**



GAME / CHANGER

The Sandals Foundation has partnered with Dwyane Wade and the Wade's World Foundation, to launch Game Changer – an integrated sports programme to benefit youth in underserved communities in the Caribbean and South Florida.



GAME CHANGER

Through a three-year iconic relationship, both nonprofit organisations will work closely together to help raise needed funding to provide underprivileged youth with access to planned sports, recreation, healthy lifestyles and family engagement. The programme will also upgrade and refurbish 11 sports courts, including one in Miami, FL, plus provide afternoon training and coaching sessions, sports equipment, apparel, and mentoring.

Photography by Bob Metelus





BOARD MEMBERS

THE SANDALS FOUNDATION BOARD

- Adam Stewart Chief Executive Officer, Sandals Resorts International and President, Sandals Foundation
- Gordon 'Butch' Stewart Chairman, Sandals Resorts International
- Gary Sadler Sr. Vice President of Sales for North America, Unique Vacations, Inc.
- Dmitri Singh General Counsel, Sandals Resorts International
- David Davies Global Chief Financial Officer, Sandals Resorts International
- Heidi Clarke Director of Programmes, Sandals Foundation
- Robert Stewart Director, Sandals Resorts International
- Keith Collister Director of Special Projects, Finance & Planning Division, Sandals Resorts International; Chairman. Sandals Foundation
- Jaime Stewart-McConnell Director of Sandals Resorts International; Director of Bare Nutrition Ltd; Director of Jamaica Observer

ADVISORY BOARD

- Dr. Charles R. Eyles Dentist; Marine Consultant, Jamaica, Belize
- Martine Fontaine Vice President International Business Development, Fraser Fontaine & Kong Insurance Brokers, Jamaica
- Peter A. Blum Sandals Sales Manager of Premium Resorts; Cook Travel; President S.P. Investigative Enterprise Inc; President S.P.I. Entertainment Inc., USA
- Adam Miller Founder/Farmer, Potosi Farms, Jamaica
- Sonia Brown President of the PACE Foundation; Member of the Bahamas Women's Forum, and International Women's Forum, the Bahamas
- Rachel Taylor Principal, Enid Capron Primary School, Turks & Caicos Islands

YOU CAN JOIN OUR MISSION

Every donation, no matter how big or how small, will greatly impact the lives of thousands of Caribbean persons through the various programmes undertaken by the Sandals Foundation. As all employee and administrative costs are absorbed by Sandals Resorts International, you can be sure that 100 percent of your donation goes directly to initiatives. Here are some ways you can make a difference:

- Retail Merchandise Percentage of proceeds goes to fund a variety of programmes and projects
- Buy A Brick Programme Donors can leave a legacy and make a difference to those in need
- Care for Kids Sponsor a child through our scholarship programme
- Wedding and Honeymoon Gift Registries Vacationing couples celebrating their wedding/honeymoon can add the Sandals Foundation to their registry as a gift option
- Reading Road Trip Improve the reading skills of children at some of our adopted schools by participating in a structured reading lesson
- Donations during your next visit to Sandals, Beaches and Grand Pineapple Beach Resorts
- Travel Agent Giveback (T.A.G.) Programme Travel agents can make a vast difference by donating a discretionary portion of their Sandals, Beaches or Grand Pineapple commissions
- Planned Giving Make a difference in the future of your Caribbean by contributing through planned giving. Contact us at plannedgiving@sandalsfoundation.org to discuss the gift option that best meets your philanthropic needs
- for a Purpose to accept up to 5 lbs. of approved supplies at the resorts' front desks for local distribution

• Pack for a Purpose - Bring in supplies of your own accord. The Sandals Foundation works closely with Pack

SUMMARY FINANCIAL STATEMENTS: JANUARY 1, 2013 TO MARCH 31, 2014

Sandals Foundation (A Company Limited by Guarantee)

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Independent auditors' report

To the Directors of Sandals Foundation

Report on the Financial Statements

We have audited the accompanying financial statements of Sandals Foundation (A company Limited by Guarantee), which comprise the statement of financial activities and retained surplus, the statement of financial position as at March 31, 2014 and the statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and with the requirements of the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Sandals Foundation (A company Limited by Guarantee) as at March 31, 2014, and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Jamaican Companies Act.

Report on Other Legal and Regulatory Requirements

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying financial statements are in agreement therewith and give the information required by the Jamaican Companies Act, in the manner required.

Montego Bay, Jamaica

September 22, 2014

Partners: Kenneth L.Lewis,CD Morsia E.Francis Sixto P.Coy Audrey C. Hoyte Karen A. Lewis

Chartered Accountants Member of Grant Thornton International Ltd

Mair Russell Grant Thornton

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STATEMENT OF FINANCIAL **ACTIVITIES AND RETAINED** SURPLUS FOR THE YEAR ENDED MARCH 31, 2014

		Year ended March 31, 2014	Accu.for the period January 1, 2009 to March 31, 2013
	Notes	US\$	US\$
Incoming resources	(2b)		
Cash donations			
Restricted Funds	(2c)	527,154	1,177,821
Unrestricted Funds	(2c)	695,050	1,463,968
Total cash donations	(2d)	1,222,204	2,641,789
Investment income and gains			
Interest income	(2e)	3,664	10,234
Foreign exchange gains	(2f)	-	62,976
		3,664	73,210
Donated services	(3)	2,118,429	5,307,856
Gifts in kind and donated facilities	(3)	1,620,816	3,627,075
Other incoming resources – governance costs	(4)	416,848	665,000
		4,156,093	9,599,931
Total incoming resources		5,381,961	12,314,930
Resources expended			
Projects and programmes			
Education	(5a)	484,449	792,938
Community	(5b)	650,838	785,319
Environment	(5c)	133,652	62,855
		1,268,939	1,641,112
Other resources expended	(3 & 4)	4,156,093	9,599,931
Depreciation, bank charges and interest		6,004	-
Total resources expended		5,431,036	11,241,043
Foreign exchange losses		33,605	-
Net incoming resources before transfers		(82,680)	1,073,887
Funds at beginning of year/period		927,490	-
		844,810	1,073,887
Less: Transfer to special reserve	(6)	(69,505)	(146,397)
Total funds carried forward		775,305	927,490

STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2014

Assets

Current assets Cash and cash equivalents Receivables Prepayments Withholding tax recoverable Motor boat and equipment

Liabilities **Current liabilities** Accounts payable

Net assets

Funds of the charity Special reserve

Restricted funds Unrestricted funds Total restricted and unrestricted funds Total funds

Approved for issue by the Board of Directors on September 22, 2014 and signed on its behalf by: 1) Director

The notes on the accompanying pages form an integral part of these financial statements.

	March 31, 2014	March 31, 2013
Notes	US\$	US\$
(7)	967,897	989,195
(8)	35,736	58,053
(9)	28,901	36,202
(10)	3,183	2,555
(11)	17,870	-
	1,053,587	1,086,005
(12)	62,380	12,118
	991,207	1,073,887
(6)	215,902	146,397
	132,485	-
	642,820	927,490
	775,305	927,490
	991,207	1,073,887

Director

The notes on the accompanying pages form an integral part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2014

	Year ended March 31, 2014 US\$	Accu.for the period January 1, 2009 to March 31, 2013 US\$
Cash flows from operating activities Net (deficit)/surplus for the year/period	(82,680)	1,073,887
Adjustment for: Depreciation Interest income	3,770 (3,664) (82,574)	(10,234) (1,063,653)
Changes in operating assets and liabilities Increase in withholding tax recoverable Decrease/(increase) in receivables Decrease/(increase) prepayments Increase in accounts payables Cash (used in)/generated from operations	(628) 22,317 7,301 50,262 (3,322)	(2,555) (58,053) (36,202) 12,118 978,961
Cash flows from investing activities Interest received Purchase of property, plant and equipment Net cash (used in)/provided by investing activities	3,664 (21,640) (17,976)	10,234 - 10,234
(Decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of the year/period Cash and cash equivalents at end of the year/period (Note 7)	(21,640) 989,195 967,897	989,195 - 989,195

NOTES TO SUMMARY FINANCIAL STATEMENTS

1. Activity

The Foundation was established as a charitable organization on April 16, 2008 and commenced operation in January 2009. Its principal activity is to provide support in the areas of education, community development and environmental protection, in the countries where the Sandals hotel brands operate. The Foundation is a company limited by guarantee and not having a share capital.

2. Summary of accounting policies

a. Basis of preparation

The annual financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS).

Except where otherwise stated, these financial statements are expressed in United States Dollars.

b. Incoming resources

All incoming resources are recognised in the statement of comprehensive income once the Foundation has entitlement to the resources, it is certain that the resources will be received and the monetary value of the incoming resources can be measured with sufficient reliability.

c. Restricted and unrestricted funds

Restricted funds are funds with restrictions imposed by the donor. These funds are donated towards specific or general programmes under the following headings:

- Education
- Community
- Environment

Unrestricted funds comprise funds received which the management is free to use for any purpose in furtherance of approved charitable projects.

d. Cash donations: Cash donations by year are as follows:

	Year ended March 31, 2014 US\$
Restricted funds	
Education fund	215,231
Community fund	298,679
Environment fund	13,244
Total restricted funds	527,154
Unrestricted funds	
Total unrestricted funds	695,050
Total cash donations	1,222,204

The notes on the accompanying pages form an integral part of these financial statements.

	US\$
Year ended December 31, 2009	214,736
Year ended December 31, 2010	475,993
Year ended December 31, 2011	883,452
Fifteen months ended March 31, 2013	1,067,608
Total	2,641,789

e. Interest income

This represents interest earned on bank accounts and is recognised on the accrual basis.

f. Foreign exchange gains

This represents the amount by which the foreign currency bank accounts have been re-stated to account for the movement in the foreign exchange rates.

g. Resource expended

Liabilities and grants payable are recognised as resources expended as soon as there is a legal or constructive obligation committing the Foundation to the expenditure. These are accounted for on an accrual basis and have been classified under headings that aggregate all costs related to the relevant fund.

h. Transfers

The Board approves transfers of funds from unrestricted funds to fund various projects that are not otherwise funded.

3. Gifts in kind, donated services and facilities (and resources expended)

These are included in incoming resources (with an equivalent amount in resources expended) where the benefit is reasonably quantifiable, measurable and material. The value placed on these resources is the estimated value of the services, gifts or facility received.

Other resources expended

Donated services amounted to US\$2,118,429 (2009 to 2013 - US\$5,307,856) and comprise:

- Medical
- Dental
- Construction
- Educational training
- Vet services

Gifts in kind and donated facilities amounted to US\$1,620,816 (2009 to 2013 – US\$3,627,075) and comprise: • Rooms, food and beverage gifted by Sandals Resorts

- School Supplies
- Medical Equipment
- Books and Computers

Governance costs paid by Sandals Resorts amounted to US\$416,848 (2009 to 2013 - US\$665,000). (See note 4).

NOTES TO SUMMARY FINANCIAL STATEMENTS

4. Other incoming resources - governance costs

Sandals Resorts International Limited has agreed to under-write all governance costs of the Foundation. Governance costs include all operational costs for the charity. These costs relate to statutory audit, legal fees, bank charges together with salaries and support costs.

5. **Projects and programmes**

Projects and Programmes amounted to US\$1,268,939 (2009 to 2013 - US\$1,641,112) and comprise:

Education projects Community projects Environmental projects **Total**

a.(i) Education projects

Adopted Schools-Small Projects Build A Better Education Central Basic School Refurbished/Reroofed/Electrical Clement High School Lunch Shed Construction Culloden Early Childhood Institute Canteen/Classroom Debate Mate Summer Program Food Fight Program Culinary Scholarship Event Food For The Poor School Furniture Program Forresters Primary Computer Lab Great Pond Basic School Renovation Greenhouse Project Hands Across The Sea Library Project I Believe Summer Service Competition In Time Program Jolly Phonics Kings Primary Computer & Library Construction/Equip Ln Coakley Multipurpose/Bb Court Maldon Primary Computer Lab Marie Cole Memorial Primary School Classroom Project Sprout Reading Road Trip Supplies/Learning Tools Rolleville Primary School Computer Lab

Year ended March 31, 2014 US\$	Accu.for the period January 1, 2009 to March 31, 2013 US\$
484,449	792,938
650,838	785,319
133,652	62,855
1,268,939	1,641,112

Year ended March 31, 2014
US\$
26,407
2,668
2,605
18,756
55,334
17,015
1,939
22,795
13,297
4,899
31,647
633
481
16,137
14,661
52,211
25,552
9,948
7,479
20,824
4,363
23,191

a.(i) Education projects continued

	US\$
Care For Kids Scholarship Programme	36,758
Seville Basic School Refurbished Kitchen	8,367
Stuart Manor High School Computer Lab	8,768
Teacher Training Jamaica B/A	22,919
West End Early Childhood School Drawings/Engineering	9,287
Wilkies Primary Construction Of Music Classroom	25,508
Total Expenses	484,449

a.(ii) Education projects

	Accu.for the period January 1, 2009 to March 31, 2013 US\$
	32,242
Anglican Primary School	7,489
Boscobel Primary School	8,531
Build A Better Education	30,630
Cedar Grove Primary School	2,742
Chevelle Blackburn	21,762
Clement Howell High School	4,640
Coco Cola – Let's Play In School	20,149
Culloden Early Childhood	184,915
Enid Capron Primary	6,431
Forrester Unity Life – St. Lucia & Jamaica Schools Upgrade	108,937
Gambier School	2,447
Great Pond Basic School	3,641
Haile Selassie High School	17,959
Labour Day Project – Schools Upgrade	7,648
Ln Coakley High School	21,005
Lucea Christian Fellowship Basic School	14,436
Marchand School	3,738
Mile End Basic School	6,121
Mount Airy All Age School	2,393
Ona Glinton Primary School	8,738
Other Educational Donation	23,462
Parry Town Primary School	19,764
Rockers Point Primary School	11,818
Seville Heights Basic School	57,338
Stuart Manor High School	6,636
St. Margaret's Basic School	10,191
Ty-Dixon School	17,534
Uwi Mona Endowment Fund	10,188

NOTES TO SUMMARY FINANCIAL STATEMENTS

a.(ii) Education projects continued

Care For Kids Scholarship Programme West End Basic School Windsor Castle All Age School White Hall Basic School Wilkie's Primary School Total

b.(i) Community projects

Bahamas Urban Youth Development Centre (Hiv Awarene Children's Home Outreach Community Awareness Fairs Health/Medical Requests Cricket Academy Antigua & St. Lucia CUMI Edna Manley/Incubator Farming Project - Turks Flanker's Peace And Justice Centre Golf Academy Great Shape Housing Assiatance Montego Bay Boys Club Negril Health Centre Construction 2 Examination Rooms PACE Rokerville /Grays Green Community Basket Ball SickKids Paediatric Cancer Program St. Ann Hospital Equipment For A&E St. Lucia Crisis Centre After School Program St. Mary Infirmary (Refurbished And Re-Roof Laundry Area St. Dominic's Church School Feeding Program St. Jude's Trikeathon Storm Relief St Lucia Susan G Komen-Marathon Toy Drive Others **Total Expenses**

US\$
72,313
6,762
9,176
10,322
20,840
792,938

	Year ended March 31, 2014 US\$
is)	4,805
	4,006
	3,166
	9,268
	7,022
	1,974
	60,369
	103,714
	8,240
	36,663
	4,977
	5,130
	10,903
	241,038
	10,259
	48,530
	12,068
	25,217
)	17,876
	4,575
	3,478
	3,795
	1,647
	19,709
	2,409
	650,838

b.(ii) Community projects

	Accu.for the perio January 1, 2009 to March 31, 2013 US\$
	63\$
Adopt A Ward – St. Ann's Bay Hospital	4,876
Aids Foundation Support & Awareness	3,700
Animal Welfare	6,000
Beeston Spring Community Upgrade	40,120
Black River Hospital	8,341
Blue Hill Park	14,057
Bustamante Children's Hospital	3,057
Children's Homes & Infirmaries	11,100
Christmas Toy Drive	22,780
Courtney Walsh Foundation – Street Cricket	5,094
CUMI	8,029
Debate Mate	20,036
Flankers Community (Peace And Justice Centre)	100,571
Flight Centre – Ocho Rios	59,310
Flight Centre – Turks	31,320
Great Shape Dental Group Clinics/I-Care	74,044
Gemonites Steel Orchestra	2,186
Glass Jewelry Training Program	9,442
Haiti Relief Fund	130,788
Hurricane Tomas Relief	6,764
Individual Medical Assistance	14,339
Jamaicans For Justice – Human Rights Awareness	2,445
Negril Health Clinic	1,316
PACE	4,006
Other Health Initiatives	9,931
Other Community Assistance	3,037
Rockersville Grey's Green Basketball Programme	27,461
Rjr Crisis Fund - Annotto Bay Pediatric Ward	2,038
Stevenson Clinic - Bahamas	1,443
St. Lucia Clap Community Program	77,630
St. Ann's Bay Hospital Pharmacy	46,857
St. Lucia Cricket Academy	14,383
St. Jude's Trike-A-Thon Research Hospital	3,047
We Care For Cornwall Regional Hospital – Paediatric Ward	15,771
Total	785,319

NOTES TO SUMMARY FINANCIAL STATEMENTS

c.(i) Environment projects

	Year ended March 31, 2014 US\$
Bahamas National Trust Conch Conservation School Program	16,091
Boscobel Marine Sanctuary	35,838
Camp Grow	3,502
Grenada Dove Conservation	29,991
nternational Coastline Clean Up	1,110
Lionfish Awareness Program St. Lucia	4,473
Marine Awareness	7,741
Ride The Wave To Save The Wetlands	9,314
Turtle Conservation	25,592
Total Environment	133,652

c.(ii) Environment projects

Bahamas National Trust Sustainable Conch Camp Grow – Antigua Experience Ride To Save Wetlands Earth Day – Jamaica (Vegetable Gardens & Essay Compet Environmental Awareness Programme Lion Fish Awareness & Tournament Marine Posters/Reap Project Marine Sanctuaries & Marine Awareness Ministry Of Agriculture & Fisheries – Warden Training Negril Re-Cycling Centre Our Planet Limited Turtle Nesting Site Monitoring Programe Whitehouse Fish-Folk Co-Op Limited **Total**

	Accu.for the period January 1, 2009 to March 31, 2013 US\$
	14,176
	3,535
	2,808
etition)	1,113
	10,947
	7,362
	249
	9,506
	1,740
	3,291
	742
	2,292
	5,094
	62,855

6. Special reserve

	Year ended March 31, 2014 US\$	Accu.for the period January 1, 2009 to March 31, 2013 US\$
Opening balance	146,397	-
Transfer for the year/period	69,505	146,397
Balance at the end of year/period	215,902	146,397

The company has established a special reserve facility equivalent to 10% of unrestricted cash donations. This is to be used to sustain projects of the Foundation in the event of a natural disaster or at the discretion of the trustees.

7. Cash and cash equivalents

	Year ended March 31, 2014 US\$	Accu.for the period January 1, 2009 to March 31, 2013 US\$
Cash at bank – (US\$ current account)	787,284	561,088
Cash at bank – (JMD\$ current account)	160,084	280,120
Cash at bank – (CDN\$ current account)	20,529	22,367
Cash in hand	-	125,620
Total	967,897	989,195

8. Receivables

Receivables relate to contributions made by guests at the resorts and are subsequently transferred within one week to the Sandals Foundation.

9. Prepayments

Prepaid expenses are deposits made on goods or services for various projects. These payments are not included in the costs of the project until the goods or services are delivered.

10. Withholding tax

This represents tax deducted on interest earned on bank deposits.

11. Equipment compromise:

The carrying amounts for equipment for the years included in these financial statements as at March 31, 2014 can be analysed as follows:

Gross carrying amount Additions Carrying amount at March 31, 2014

Depreciation

Depreciation Balance at March 31, 2014 Carrying balance at March 31, 2014

12. Accounts payable

Accounts payable relate to un-paid invoices at the report date for the supply and delivery of construction materials.

13. Commitments

At the end of the financial year the Foundation had funds committed to various projects as follows:

Education Community Environment **Total**



To find out more about these initiatives and many more like them, the work of the Sandals Foundation or to donate online visit our website: www.sandalsfoundation.org

Motor Boat	
& Equipment	Total

& Equipment US\$	Total US\$
21,640	21,640
21,640	21,640

(3,770)	(3,770)
(3,770)	(3,770)
17,870	17,870

US\$
548,330
206,747
85,250
840,327

